John Gurbal 1070 North Point Drive Roswell, Ga 30075 678-697-6063 gurballi@alo.com

To whom it may concern

RE: Shannon Parkway, CMAQ (PI 0000643)

I previously worked with Mr. Cornelia Spence of C & S Construction as a consultant to Union City in the role of construction manager on the GDOT funded project.

I found C & S to have quality workmanship on all aspects of the work such as grading, compaction, storm pipe installation, concrete driveway installation, curb and gutter, and sidewalk installation. The work between C & S as the prime contractor and their sub contractors was coordinated well and provided a seamless operation.

Mr Spence was particularly good at communicating with all of the affected property owners on issues such as driveway access, landscaping, and generally keeping all informed of upcoming work.

Please feel free to contact me if you need further information.

Sincerely,

John Garlal